Health Care Executives of Southern California

Annual Conference 2016

The Election is Over. Now What?

Wednesday, November 30
The California Endowment
Thank You Conference Sponsors

Companies, investors and government entities around the world turn to Alvarez & Marsal (A&M) when conventional approaches are not enough to activate change and achieve results. Privately-held since 1983, A&M is a leading global professional services firm that delivers performance improvement, turnaround management and business advisory services to organizations seeking to transform operations, catapult growth and accelerate results through decisive action. Our senior professionals are experienced operators, world-class consultants and industry veterans who draw upon the firm’s restructuring heritage to help leaders turn change into a strategic business asset, manage risk and unlock value at every stage.

[alvarezandmarsal.com]

A healthcare system and management services organization whose vision focuses on the ways in which healthcare should be managed in its current climate of reform. Through its commitment to integrity and innovation, Alecto’s mission is to improve upon the nation’s healthcare infrastructure, one hospital at a time. Alecto recognizes that each hospital often presents a unique set of challenges, but the solutions always involve a strong commitment to the hospital’s employees, the physicians in the community, and the patients who seek care from the hospital. Alecto takes great pride in its commitment not only to the hospitals, but also the communities in which they exist.

[alectohealthcare.com]

As the nation’s leading emergency and non-emergency transportation partner, AMR provides innovative Call Center Services, Basic Life Support, Advance Life Support, Specialty Care Transport, Bariatric Services, Managed Transportation, Mobile Integrated Healthcare, Event Stand-By and Disaster Management. In 2006, AMR expanded services to include Air Medical Transportation Services. Operating locally in 40 states and the District of Columbia; AMR employs over 18,000 people; manages 44 dispatch centers, transports more than 3 million patients annually with a fleet of over 4,100 vehicles.

[amr.net]

Cedars-Sinai is one of the largest non-profit academic medical centers in the U.S. with 886 licensed beds, 2,100 physicians, 2,800 nurses and thousands of other healthcare professionals and staff. Clinical programs range from primary care for preventing, diagnosing and treating common conditions to specialized treatments for rare, complex and advanced illnesses. In addition, Cedars-Sinai serves the community through its Medical Network, which includes the highly rated Cedars-Sinai Medical Group and Cedars-Sinai Health Associates.

[cedars-sinai.edu]
Thank You Conference Sponsors

Olympia Medical Center is an Alecto Healthcare Hospital located in the heart of Los Angeles. Our medical facility has been providing medical care to nearby communities since 1948. Services at our 204-bed acute care hospital include comprehensive inpatient and outpatient services, diagnostic imaging and award winning 24-hour emergency care. We are dedicated to clinical excellence and delivering health care services in a patient-centered, community focused environment.

olypiamc.com
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DIRECTIONS TO EVENT

San Fernando Valley/ Hollywood
US 101 South
Exit Broadway
Left on Broadway
Right on Cesar Chavez
Left on Alameda
Right at Bauchet St. (1st stop light)
Continue to TCE parking lot

Santa Monica/Westside
I-10 East
CA 110 North
Just past downtown, follow signs on right to “10 East San Bernardino /5 South Santa Ana” (US 101 South)
Exit Broadway
Left on Broadway
Right on Cesar Chavez
Left on Alameda
Right at Bauchet St. (1st stop light)
Continue to TCE parking lot

Pasadena/Northeast LA
CA 110 South
Exit Hill Street, go straight
Left on Alpine
Right on Broadway
Left on Cesar Chavez
Left on Alameda
Right at Bauchet St. (1st stop light)
Continue to TCE parking lot

San Gabriel Valley
I-10 West
US 101 North
Exit Alameda Street
Right on Alameda
Right at Bauchet St. (1st stop light)
Continue to TCE parking lot

Harbor Area/South LA
CA 110 North
Just past downtown, follow signs on right to “10 East San Bernardino /5 South Santa Ana” (US 101 South)
Exit Broadway
Left on Broadway
Right on Cesar Chavez
Left on Alameda
Right at Bauchet St. (1st stop light)
Continue to TCE parking lot
WAYS TO CONNECT WITH HEALTH CARE EXECUTIVES OF SOUTHERN CALIFORNIA (HCE)

- Facebook: HCESoCal
- Twitter: @HCE_SOCAL
- LinkedIn: HCESoCal
- YouTube: HCESoCal
- Website: hce-socal.org

HCE 2016 Annual Conference | Wednesday, November 30, 2016 | The California Endowment
# Event Schedule

**HCE 2016 Annual Conference | Wednesday, November 30, 2016 | The California Endowment**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event Description</th>
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<tbody>
<tr>
<td>7:30 AM - 8:30 AM</td>
<td>Registration – Breakfast – Networking</td>
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<tr>
<td></td>
<td>Courtyard</td>
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<tr>
<td>8:30 AM - 8:45 AM</td>
<td>Conference Welcome Remarks</td>
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<td></td>
<td>Yosemite Hall A &amp; B</td>
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<tr>
<td>8:45 AM - 10:15 AM</td>
<td>Panel Discussion “Analytics – Can Big Data Deliver?”</td>
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<tr>
<td></td>
<td>Yosemite Hall A &amp; B</td>
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<tr>
<td></td>
<td>1.5 ACHE Education Credits</td>
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<tr>
<td>10:15 AM - 10:30 AM</td>
<td>Break – Networking</td>
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<tr>
<td>10:30 AM - 12:00 PM</td>
<td>Panel Discussion “Mental Health Challenges in a Population Health World”</td>
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<tr>
<td></td>
<td>Yosemite Hall A &amp; B</td>
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<tr>
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<td>1.5 ACHE Education Credits</td>
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<tr>
<td>12:00 PM - 12:30 PM</td>
<td>Break – Networking – Lunch</td>
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<tr>
<td></td>
<td>Courtyard</td>
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<tr>
<td>12:30 PM - 1:30 PM</td>
<td>Annual HCE Meeting and Awards Ceremony</td>
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<tr>
<td></td>
<td>Yosemite Hall A &amp; B</td>
</tr>
<tr>
<td>1:30 PM - 1:45 PM</td>
<td>Break – Networking</td>
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<tr>
<td>1:45 PM - 3:15 PM</td>
<td>Panel Discussion “From Whitehouse to the Statehouse, the New Paradigm”</td>
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<td>Yosemite Hall A &amp; B</td>
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<td>Afternoon Break-Out Session “Early Careerists: How to Effectively Manage Your Career in the Long Term” Catalina</td>
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<tr>
<td>3:15 PM - 3:30 PM</td>
<td>Break – Networking</td>
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<tr>
<td>3:30 PM - 5:00 PM</td>
<td>Panel Discussion “Mergers and Acquisitions – Can You Get Too Big?”</td>
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<td>Yosemite Hall A &amp; B</td>
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<td>1.5 ACHE Education Credits</td>
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<tr>
<td>5:00 PM</td>
<td>Adjourn</td>
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All presentation materials are available for download at hce-socal.org
Panel Discussion: Analytics
8:45 am - 10:15 am

Analytics – Can Big Data Deliver?

As we are acquiring more information on more and more lives, how do healthcare organizations apply this data to personalized medicine, clarify best practices, and avoid information overload? Our panelists will discuss these issues, along with how data is being monetized and where big data may provide economic opportunities in addition to improving patient experience.

1.5 ACHE Educational Credits

Brought to you by

Welcome Remarks
8:30 am - 8:45 am

Ellen Zaman, FACHE
President, Health Care Executives of Southern California
Associate Vice President - Government & Industry Relations
Children's Hospital of Los Angeles

Harry Sax, MD, FACS, FACHE
President-Elect, Health Care Executives of Southern California
Professor and Executive Vice Chair - Department of Surgery
Cedars-Sinai Medical Center

Mark Maramba, MHA
Chair - Program Councils At Large, Health Care Executives of Southern California
Manager - Reporting and Analytics
PIH Health Physicians

Yosemite Hall A & B

Panelists

Jim Adams
Executive Director
Research and Insights
The Advisory Board Company

Darren Dworkin
Senior VP Enterprise IS & CIO
Cedars-Sinai Health System

Howard Federoff, MD, PhD
Chief Executive Officer
UCI Health System

Moderator

Larry Puteney
Solutions Consultant
Avantas Healthcare
Panel Discussion: Mental Health  
10:30 am - 12:00 pm  
Yosemite Hall A & B

Mental Health Challenges in a Population Health World

Mental health issues cause major drain to societies yet are often under-supported at the point of medical delivery. Our panelists will focus on how mental health can help reduce overall expenditures and improve the quality of life. Their discussion will include gaps in how we provide mental health services, and how we can optimize care for this population.

1.5 ACHE Educational Credits

Brought to you by

Panelists

Peter Currie, PhD  
Senior Vice President  
Program Strategy and Innovation  
California Health Care Foundation

Delvecchio Finley, FACHE  
Chief Executive Officer  
Alameda Health System

Richard Louis, III  
Senior Vice President, Business Development and Managed Care Operations  
Anka Behavioral Health, Inc.

Damian Zavala, MSW, LCSW, MPA  
Director  
Psychiatry and Addiction Medicine  
Downey Medical Center of Kaiser Permanente

Moderator

Tom Dougherty, FACHE  
President  
Healthcare Innovators

Breakout Session AM  
10:30 am - 12:00 pm  
Mojave 5

Charting the Course of Your Career

This program is designed for early- and mid-careerists.

Step up and join Dan McLaughlin to learn how to create a strategy for developing your career in healthcare/hospital leadership. Dan is an engaging speaker who will challenge you to have a meaningful and effective plan for your career - one that will enable you to successfully compete in our over crowded field of talent. As a veteran of hospital administration (three-plus decades), he is a sought-after mentor with experiences that will inspire you, make you laugh, and perhaps astound you.

Presenter

Dan McLaughlin, FACHE  
Chief Executive Office  
Hemet and Menifee Medical Centers
AGENDA

Call to Order ................................................................. Ellen Zaman, FACHE

President’s Remarks: 2016 - A Look Back .......................... Ellen Zaman, FACHE

The Thomas C. Dolan Executive Diversity Program - Class of 2017

Recognition of New ACHE Fellows

Recognition of HCE Board of Directors, Vice Chairs, and Volunteers

Regent’s Remarks .............................................................. Mary T. Parra, FACHE

Presentation of Regent’s Awards ........................................... Mary T. Parra, FACHE

Introduction of HCE’s 2017 Board of Directors

Incoming President’s Remarks: 2017 - A Look Ahead .......... Harry Sax, MD, FACS, FACHE

Meeting Adjournment

Panel Discussion: Government 1:45 pm - 3:15 pm

From Whitehouse to the Statehouse, the New Paradigm

The recent election sent shockwaves throughout the world and will have a profound effect on healthcare policy. Our panelists will provide their perspective on how the new administration could potentially affect major areas of healthcare such as the Affordable Care Act. Discussion will also include how our local elections will impact the state of health care in California.

1.5 ACHE Educational Credits

PANELISTS

Bill Barcellona
Senior Vice President
Government Affairs
CAPG

C. Duane Dauner, FACHE
President and CEO
California Hospital Association

John E. Jenrette, MD
Executive Vice President
Cedars-Sinai Medical Network
Cedars-Sinai Medical Center

MODERATOR

Carolyn Rhee, FACHE
Chief Executive Officer
Olive View-UCLA Medical Center
Mergers and Acquisitions - Can You Get Too Big?

The new administration promises a more business friendly atmosphere. So how does that affect the health care industry? Will there be an acceleration of mergers and applications as a result? What will be implications to organizations as well as to patient care? Our panelists will discuss these issues, along with their experience in the health care industry.

1.5 ACHE Educational Credits

PANELISTS

Steve Barron, FACHE
Senior Vice President, Operations
Southern California East Service Area
Dignity Health

Michael E. Harris
Professor - Practice Health Services Administration and Policy, Sol Price School of Public Policy, University of Southern California

Nick Howell
Senior Vice President
Optum Consulting

Paul F. Lawrence
Senior Partner
McDermott Will & Emery

Shane A. Passarelli
Senior Vice President
Commercial and Finance Business
Capital One Financial Corporation

MODERATOR

Bryan Croft, FACHE
Vice President
Service Line Operations
Cedars-Sinai Medical Center
Early Careerists: How to Effectively Manage Your Career in the Long Term

This breakout session is designed for early careerists and anyone else who wants to learn more about long term career management. Attendees will have the opportunity to discuss career management with more seasoned and successful healthcare executives and to learn from their experience. Please join us for this afternoon breakout!

PANELISTS

- Krisianna Bock
  Vice President
  HKS Knox Advisors

- Meghan Nechrebecki
  Assistant Director
  Care Transformation
  UCLA Health

- Danielle Robey
  Vice President - Business Development
  Strategic Workforce Solutions
  AMN HealthCare

- Ellen Zaman, FACHE
  Associate Vice President
  Government & Industry Relations
  Children's Hospital Los Angeles

Resume Review

10:45 am - 11:45 am; 3:45 pm - 4:45 pm

HCE invites conference attendees to bring their most recent resume for a one-on-one review with an HCE Board member. These personalized resume review sessions are designed to provide “industry” advice in order to make your resume stand out.

These review sessions are free! Student members, early careerists, mid-careerists, and seasoned members are welcome to register for a review. Please sign-in at the registration table.
Jim Adams has spent most of his career working at the intersection of business, IT and strategy. He currently leads the Health Care IT Research Suite for The Advisory Board Company. His areas of research include business and IT strategic planning and implementation; digital health systems; and business intelligence and analytics strategies. He is a frequent speaker on strategic health care and health care IT-related topics.

Prior to joining The Advisory Board Company, Jim was executive director of IBM’s Center for Health Care Management, which focused on global thought leadership for health care. Prior to joining IBM through an acquisition, Jim was a senior leader at Healthlink and Gartner and he has executive experience in a multiple industries, including health care integrated delivery systems.

Bill Barcellona (continued)

A former Deputy Director for Plan-Provider Relations at the Department of Managed Health Care in Sacramento, Barcellona oversaw health plan operational issues and handled policy matters for the DMHC. He enjoys teaching and lecturing across the country on health care management, operations and policy matters and is described by those who have worked with him as an out-of-the-box thinker. Bill has taught graduate students healthcare organizational management and health policy in the USC Price School since 2006.

Barcellona is a former Judge Pro Tem in the El Dorado County Superior Court and served as an appointed member of the California State Bar Association Insurance Law Committee. He was previously awarded the 2009 Alumnus of the Year by the USC Health Services Administration Alumni Association, and served a 2-year term as a board member on the Health and Human Services Privacy and Security Advisory Board. He currently serves on several stakeholder advisory groups concerning coverage expansion under the Department of Health Care Services.

An active member of his Sierra foothills community of Folsom, CA, for the past 25 years, Barcellona has served as a Planning Commissioner for the City of Folsom, chairing bond measure campaigns to build new schools, as an officer of the Folsom Economic Development Corporation and a Director of the Folsom Chamber of Commerce. He currently serves as a member of the USC Price School Health Advisory Board. His passions include winemaking, running, and Formula One Grand Prix racing. Bill lives with his wife, Rochelle in Folsom, and has two grown daughters, Isabella and Madeleine, who reside in Oregon and Washington.

Bill Barcellona
Senior Vice President
Government Affairs
CAPG

As Senior Vice President for Government Affairs for CAPG, Bill Barcellona has been and continues to be an industry-known proponent advocating for high quality, affordable health care. He has helped to bring CAPG, a national trade association of more than 210 medical groups and independent practice associations serving 20 million Californians and additional physician organizations in a growing list of 44 states, to the healthcare forefront, traveling the U.S. to demonstrate the cutting-edge model California offers.

A 30-year practicing attorney specializing in managed care law, legislation, regulatory compliance, contracting, privacy rights and licensure. His experience spans work before the U.S. Congress, state legislatures, state agencies and local municipalities.
Steve Barron has spent over 30 years in executive level positions in hospitals throughout California and Washington. Today he guides the strategic direction of five Southern California Dignity Health hospitals.

Barron joined Dignity Health in December 1999 as President of St. Bernardine Medical Center. In late 2010, he took on a dual responsibility, leading collaborative efforts with sister hospital, Community Hospital of San Bernardino, to serve their shared communities. The two hospitals are among the largest employers in the County. In 2012 he was promoted to Dignity Health Senior Vice President of Operations, Southern California East Service Area, assuming additional responsibility for California Hospital Medical Center, St. Mary Medical Center-Long Beach, and Glendale Memorial Hospital and Health Center.

In his new Service Area leadership role, Barron is focused on keeping the hospitals at the forefront of industry change to meet the demands of health care reform and the challenges of a depressed local economy. He and his team are sharing the best from each hospital to strengthen all, identifying efficiencies in order to expand community access to needed services.

Steve is a Fellow in the American College of Healthcare Executives, the Healthcare Financial Management Association, and a Paul Harris Fellow of Rotary International. He has his Master’s degree in executive management from Pepperdine University in Malibu, California.

In order to maintain that leading edge in a rapidly evolving industry, Barron has maintained active involvement in ongoing education, activities and organizations outside the hospitals. He has served on the boards of several organizations in California, including the California Hospital Association; Hospital association of Southern California, Executive Committee; EPIC Management; Inland Health Management Associates; Inland Action; Southern California Integrated Care Network; California Healthcare Performance Information System, Inc.; and more.

Krisianna Bock is the Vice President of HKS Knox Advisors. With 20 years of healthcare experience in clinics and hospitals, Krisianna's expertise includes strategic planning, master planning, and operational process improvement. She received recognition from the California Assembly and the San Fernando Valley Business Journal as a “Rising Star” for the 2014 Women in Business Awards. Krisianna earned her MPH from UCLA and is a Past President of Women in Health Administration of Southern California. HKS, Inc. is a leading architectural design firm and is ranked as the fourth-largest healthcare design firm in the world by BD World Architecture.
Bryan Croft joined Cedars-Sinai Medical Center in June of 2010 as the Vice President of Service Line Operations. In that role Bryan oversees the academic and operational aspects of the Departments of Surgery, Cardiology, Neurosurgery, Neurology, Psychiatry and Anesthesia as well as Imaging, Respiratory Care, Safety and Parking Services.

Prior to joining Cedars-Sinai, Bryan served as the Vice President of Operations at The Methodist Hospital in Houston. In that role he was responsible for the operational and strategic oversight of Heart and Vascular Services, Surgical Services and the Methodist Multi-Organ Transplant Center. Furthermore, Bryan served as the Vice President of Patient Care at The Queen’s Medical Center in Honolulu, Hawaii and as the Administrative Director of Surgical Services at Parkland Health & Hospital System in Dallas.

Mr. Croft earned his Bachelors in Business Administration from Texas Tech University in Lubbock and a Masters in Health Care Administration from Trinity University in San Antonio. Bryan is a Fellow in the American College of Healthcare Executives and has served as a Board Member for the American College of Healthcare Executives – Greater Houston Chapter and on the Regent’s Advisory Council in Honolulu and Southern California. Bryan recently served as a Board Member for the Alumni Association of the Trinity University Department of Health Care Administration.

Bryan and his wife Jennifer have two sons, Cayden and Grayson.

Dr. Peter Currie is senior vice president of program strategy and innovation at the California Health Care Foundation, where he leads programmatic and operational activities. A licensed psychologist with extensive managed care experience, Dr. Currie has led the integration of behavioral health services within large medical delivery systems.

Prior to joining CHCF, he served as senior director of clinical transformation and integration for Inland Empire Health Plan, a public health plan serving more than 1.2 million Medi-Cal, Healthy Kids, and Medicare dual-eligible members in San Bernardino and Riverside counties. He served as clinical director of behavioral health at Inland Empire Health Plan from 2009 to 2015. Previously, Dr. Currie developed a regional delivery system that served more than 500,000 capitated members, and he created and implemented «Rapid Stabilization» programs for university medical centers and freestanding psychiatric hospitals.

Peter holds a bachelor’s degree in psychology from California State University, Northridge, and master’s and doctorate degrees in clinical psychology from the California School of Professional Psychology in Los Angeles.
C. Duane Dauner was appointed President and CEO of the California Hospital Association (CHA) in 1985. CHA is devoted to statewide representation and advocacy for California hospitals. CHA is one of the nation’s largest state health care associations, representing more than 400 hospitals and health systems.

Mr. Dauner has been active in national hospital and health care issues, serving on numerous American Hospital Association and American College of Health Care Executives (ACHE) boards and committees. He has authored numerous articles and a book; is a nationally known leader on health issues; and has lectured at several California university graduate programs.

In 2002, Mr. Dauner received ACHE’s highest honor, the Gold Medal Award, and he has been honored by the Partners in Care Foundation, National Health Foundation, UCLA and Health Care Executives of Southern California.

Mr. Dauner was an assistant professor at Washburn University of Topeka, Kansas, prior to beginning his hospital association career at the Kansas Hospital Association in 1966. In 1975, he became President and CEO of the Missouri Hospital Association.

Mr. Dauner holds bachelor and master’s degrees from Wichita State University. He and his wife, Diane, reside in Sacramento, California.

Tom Dougherty, FACHE, is the President of HealthCare Innovators, LLC, a consulting firm specializing in innovating and adapting legacy business models to the ACA and changing healthcare landscape.

A healthcare executive with more than 30 years of experience in senior leadership roles for healthcare systems, hospitals, health plans, post-acute care, home health, and hospice. He has experience in operations and integration, strategic planning, care delivery redesign, contracting, reimbursement, capitation, financial management, revenue cycle, and business development. He has led turnarounds, transformations, reengineered operations to achieve efficiencies, and large scale network development. Healthcare Innovators works with clients to maximize their operational efficiencies and revenues, create new opportunities, expand the value of their services, implement the appropriate strategies, and pursue the right innovations that lead to success as healthcare faces extraordinary changes.

Mr. Dougherty serves on the Board, and is a Past President, of Health Care Executives of Southern California (HCE), the greater Los Angeles chapter of the American College of Healthcare Executives (ACHE). He enjoys mentoring early careerists. He has served as a member of the Healthcare Administration Advisory Committee for California Baptist University.

Mr. Dougherty earned his bachelor of science in business administration degree from Xavier University in Cincinnati, Ohio, and his master of business administration degree from the University of Phoenix.
Darren Dworkin is Senior Vice President of Enterprise Information Systems and Chief Information Officer of the Cedars-Sinai Health System in Los Angeles, California. Additionally, Mr. Dworkin is the co-founder of Stanson Health (www.stansonhealth.com) and the managing director of Summation Health Ventures (www.shv.io). Mr. Dworkin has spent over 25 years in information technology and over 15 in healthcare.

At Cedars-Sinai he has led the implementation of a comprehensive electronic medical record to help transform care through the use of advanced technology. Day to day Mr. Dworkin leads the strategy and technology operations of both the information and clinical technology teams. The Cedars-Sinai technology team has been recognized for the past 6 years as one of Computerworld’s best places to work in IT, recognized as one of the 100 most wired hospitals in the country, and a holder of the prestigious HIMSS level 7 award.

At Stanson Health he has helped to create a software solution to deliver real-time clinical decision support at the point of care. Stanson aims to reduce low-value and unnecessary care by leveraging real-time alerts and relevant analytics to guide and influence physician’s decisions.

At Summation Health Ventures, Mr. Dworkin leads select investments and portfolio companies aligned with Summation Health Venture’s goals of providing strategic funding to privately held companies offering innovative products, services and technologies which help health care systems significantly improve performance and outcomes.

Prior to joining Cedars-Sinai, Mr. Dworkin held the position of Chief Technology Officer at Boston University Medical Center in Boston, MA. Where he led the development and deployment of the infrastructure and application framework to bring technology to the point of care.

Mr. Dworkin has been a leader helping major information technology vendors bring solutions to the healthcare vertical enabling improvements in workflow, quality and value.

Mr. Dworkin is presently on the advisory boards of Dell, AT&T, Philips, Avia, Next Wave Health, and The Scottsdale Institute. He is a member of HIMSS, CHIME, The Wall Street Journal CIO Network, and IEEE.

Dr. Howard Federoff, M.D., Ph.D., became CEO of UCI Health System in January 2015, after previously serving as the Dean of the School of Medicine. Dr. Federoff’s current dual role of Vice Chancellor for Health Affairs and the CEO of UCI Health System, ensures alignment between both clinical expansion and the expansion of our academic and research missions.

As Vice Chancellor for Health Affairs, Dr. Federoff has responsibility for the clinical, medical educational, and research missions.

As CEO of UC Irvine Health System, Dr. Federoff oversees the administration of clinical locations, UC Irvine Medical Center, the Chao Family Comprehensive Cancer Center, and UC Irvine Health’s numerous primary and specialty care outpatient centers.

A nationally renowned clinical and research leader and a groundbreaking investigator for neurological disorders, Dr. Federoff’s research led to a new gene therapeutic trial in Parkinson’s disease, in predicting the onset of Alzheimer’s disease. Dr. Federoff has an academic appointment in the department of Neurology. He has published greater than 250 peer reviewed and invited articles and serves as a reviewer for many journals, and currently serves on the editorial boards of five journals.

Dr. Federoff served as Chair of the NIH Recombinant DNA Advisory Committee from 2007-2010. He Chairs the Gene Therapy Resource Program for NHLBI, was President for the American Society for Neural Therapy and Repair (2012-2013) and was President of the American Society for Experimental Neurotherapeutics (2014-2016). Dr. Federoff is an elected Fellow of the American Association for the Advancement of Science and the National Academy of Inventors.

Prior to arrive to UCI, Dr. Federoff was the Executive Vice President for health Sciences at Georgetown University and Executive Dean of the School of Medicine.
Delvecchio Finley is the CEO of Alameda Health System, a leading public healthcare provider and medical training institution based in Oakland, California. Finley has extensive experience in healthcare management with well-regarded institutions including the University of California, San Francisco; San Francisco General Hospital and Trauma Center; and Sutter Health's California Pacific Medical Center. He is a leader in local and national health care organizations including the American College of Healthcare Executives (ACHE). He has received recognition from Modern Healthcare as a Minority Executive to Watch (2016) and Up and Comer (2015), and Becker’s Hospital Review as one of the top 25 healthcare leaders under 40 (2014, 2015). Finley holds a Bachelor of Science degree in chemistry from Emory University and a Master of Public Policy degree from Duke University, where he also attained graduate certification in health policy, law, and management. He is board certified in healthcare management and an ACHE fellow.

Michael E. Harris (continued)

Harris is responsible for analyzing current payer contract terminology and rates, and payer contract negotiation, network development and provider acquisitions.

Prior to forming Harris Health Care Consulting, Mr. Harris was most recently a manager with a national consulting firm and has service in several senior management positions with physician organizations including President of a three hundred physician ophthalmology network and Vice President of Development at a major medical group in California representing over one million enrollees.

Mr. Harris is uniquely qualified to lead varied consulting engagements enabling organizations to benefit from his vast hands-on experience, as well as, his national consulting background. His past and current experience includes payer contracting physician, new practice start-up, strategic practice development, on-site management and claims administration, as well as, managing the day-to-day operations. Mr. Harris has consulted with several payers including LA Care Health Plan. This engagement included development of a provider training manual, as well as, ongoing Provider Relations staff training and development and periodic customer service training and development to network provider and staff. He has also held positions with prominent IPAs, medical groups who provide services for several payer types (e.g., Medicare, Medi-Cal, PPO and private fee-for-service reimbursement methods).

As private consulting firm, University of Southern California honored Mr. Harris and Harris Health Care Consulting as the Preceptor of Year.

He is also a sought after speaker and trainer for many health care organizations across the country. Mr. Harris holds a master’s degree in Health Care Management.
Nick Howell leads Optum’s consulting business, which serves clients across the spectrum of health plans, providers, life sciences, and government health. Optum Consulting brings a multi-disciplinary approach to addressing financial risk, population health, and operational priorities to drive performance and growth in the evolving healthcare landscape.

Prior to joining Optum in 2011, he was a partner with Accenture’s Health and Public Service operating group, holding various client delivery and leadership roles. He holds a bachelor’s degree in History from Stanford University and an MBA in Finance from the University of Texas, Austin.

Dr. John Jenrette is the Executive Vice President at the Cedars-Sinai Medical Network. The Cedars-Sinai Medical Network includes more than 1,000 physicians and allied health professionals, 8 HMO contracts, and 1,500 employees. The Medical Network provides care to over 140,000 members.

Dr. Jenrette also serves on the Board of Directors for CAPG (The Voice of Accountable Physician Groups) and the Board for Premera Blue, a Blue Cross plan in Washington, Oregon and Alaska. He brings over thirty years of experience in healthcare delivery and management that ranges from California to the Midwest.

Prior to coming to Cedars-Sinai, he led Sharp Healthcare’s $300 million dollar physician organization with over 1,000 physicians and 600 staff members in San Diego, California. During his time there, he was responsible for strategy, leadership, budget and overall direction for Sharp Community Medical Group Managed Services Organization; developed county-wide network of physicians under multiple payer contracts; and maintained a high-level of profitability.

Jenrette is a summa cum laude graduate of the Ohio State University School of Medicine. Following a family medicine residency at the Northeastern Ohio University College of Medicine, he completed a family medicine geriatric fellowship at the East Carolina University School of Medicine. He began his management career as program director of the Family Practice Residency for the Northeastern Ohio University College of Medicine, where he also served on the academic faculty.
**SPEAKER BIOS**

**Paul F. Lawrence**  
Senior Partner  
McDermott Will & Emery

Paul F. Lawrence advises companies in the health care services industry on mergers, acquisitions, joint ventures, affiliations, dispositions and complex business transactions.

Paul has developed particular, in-depth knowledge in the representation of hospitals, health systems, pharmacy companies, dialysis companies, private equity firms and governmental and quasi-governmental bodies in the acquisition and divestiture of health care services-related businesses and business lines. These include asset transfers, and stock, merger, joint venture, lease and other affiliation transactions.

Paul serves as lead counsel on high-profile, multi-facility acute care hospital acquisitions, divestitures and joint ventures, nationally and regionally, as well as a variety of smaller health care services company transactions designed to address the strategic positioning needs of clients.

Paul's unique focus on mergers and acquisitions in the health care industry has given him the edge that is critical to the successful negotiation, documentation and closing of health industry transactions, including the ability to advise clients on the current trends and customs. He regularly helps clients navigate health care regulatory issues that arise in such transactions.

Paul also advises clients in connection with general corporate matters, general business transactions and the development and negotiation of complex contractual arrangements.

**Richard Louis, III**  
Senior Vice President  
Business Development and Managed Care Operations  
Anka Behavioral Health, Inc.

Richard Louis, III, has over 25 years of experience as a behavioral healthcare administrator and business development specialist for national, for-profit behavioral healthcare organizations. He has a long history of successful development and launch of groundbreaking new program initiatives resulting in new business and revenue growth. He pioneered the development of innovative integrated behavioral health treatment and coordinated care programs focused on reducing the high cost of hospital readmissions and re-institutionalization of complex behavioral health populations (i.e. severely mentally ill, intellectually & developmentally disabled, addictions, forensic and medically fragile). Richard developed these systems of care for inpatient psychiatric and acute care hospitals, residential treatment settings, long-term care facilities, jail and prison systems, medical groups, managed care organizations (MCO) and managed services organizations (MSO) throughout the country.

Richard has held many executive level management and business development roles for various organizations such as Hospital Administrator and Regional Director Intake & Emergency Services – Psychiatric Institutes of America, Hospital Administrator and Regional Director Development - Charter Medical Corporation, California State Director - Behavioral Healthcare Corporation, Vice President Government Operations - College Health Enterprises (College Hospitals), and Executive Director Strategic Development – Providence Human Services.

Richard has also served on the Board of Directors of various local hospitals as well as health and human services organizations. Richard is in his 29th year as a reserve police officer (volunteer) with the City of Monterey Park Police Department in East Los Angeles, currently holding the rank of Captain; and former Police Commissioner – City of Claremont Police Department, in Los Angeles County.
Mary T. Parra, FACHE, is a thought leader with 19 years of management experience at nationally recognized academic medical centers and community based health systems on both east and west coasts. She is currently the Director of Operations for East Region for Neighborhood Healthcare, a federally qualified health center in San Diego and Riverside counties. Before East Region, she was the Director of Grants for Mental Health Systems, a non-profit organization that provides innovative and cost-effective mental health and drug and alcohol recovery services in the Greater San Diego area. Before MHS, Ms. Parra was Director of Fund Development for Mountain Health & Community Services, Inc., a federally qualified health center.

Ms. Parra has served in leadership and management roles at The Camden Group, a healthcare consulting firm with offices in Costa Mesa, Los Angeles, Austin, Chicago, New York and Boston, and at Scripps Green Cancer Center at Scripps Green Hospital where she had strategic accountability for the success of all oncology related clinical operations and oncology service line business development and growth.

Ms. Parra held prior positions in healthcare management at the University of California at San Diego Health System and School of Medicine, MedStar Research Institute of the MedStar Health, University of Maryland Medical System, University Physicians, Inc., and Johns Hopkins Healthcare, LLC where she started her healthcare career.

Ms. Parra served as the President of the San Diego Organization of Healthcare Leaders in 2005 and 2008. She also served as President of the Maryland Association of Healthcare Executives in 2000. Ms. Parra served on the Council of Regents for Maryland and is currently serving as the Regent for Southern California. Ms. Parra serves on the San Diego State University Graduate School of Public Health Advisory Board. She is past Chair of the Sierra Border Region Leadership Council of the American Cancer Society. Ms. Parra received a B.S. in Biological Sciences from the University of California at Irvine, and an M.P.H. from the Graduate School of Public Health.
Mr. Passarelli is a Senior Vice President with Capital One Bank in its Healthcare and Technology group, where he focuses on the origination and execution of senior debt capital in connection with leveraged buyouts, recapitalizations, refinancings, and other financing needs associated with private equity sponsored healthcare transactions.

Prior to Capital One, Mr. Passarelli was a Senior Vice President with Healthcare Finance Group, LLC (“HFG”), a New York-based commercial finance company that provided senior debt facilities exclusively to the healthcare industry. Mr. Passarelli founded HFG’s Los Angeles office and established a west coast franchise for the company.

Prior to HFG, Mr. Passarelli originated and structured senior secured asset-based credit facilities for GE Healthcare Financial Services, providing working capital to middle-market healthcare companies on the west coast. Prior to HFG and GE, Mr. Passarelli executed middle market junior secured lending transactions for Ableco Finance LLC, a special situations hedge fund affiliated with Cerberus Capital Management, L.P.

Larry Puteney has more than a decade of healthcare consulting experience and a track record of uncovering opportunities to help provider organizations overcome workforce management challenges to drive substantial and sustainable cost and quality improvements.

His experience covers the continuum of care, from acute care to ancillary, medical groups, outpatient surgical centers, and senior living.

An experienced public speaker, Larry has presented at regional and national healthcare conventions and conferences, including HFMA, NAHAM, SIA, and MGMA.

He is a member of the following organizations: American College of Healthcare Executives (ACHE) and the Healthcare Financial Management Association (HFMA).
Harry Sax, MD, FACS, FACHE
Professor and Executive Vice Chair
Department of Surgery
Cedars-Sinai Medical Center

Dr. Harry Sax is Professor and Executive Vice Chair of Surgery at Cedars Sinai Medical Center in Los Angeles, where he is also senior physician liaison for the Cedars Clinical Transformation Initiative. In this role, he focuses on engaging medical staff in best practices, self-assessment, and improving efficiency, benchmarking, and effectiveness. He also serves on the committee that created the template for on-line faculty evaluation.

After graduating from Johns Hopkins Medical School, Dr. Sax completed a residency and fellowship at the University of Cincinnati. Recruited to the University of Rochester, he developed an active clinical practice in gastrointestinal surgery and an NIH-funded lab studying nutrient transport. He assumed various leadership roles as a clinical chief and as treasurer of the Medical Faculty Group. In 2005, he became Chief of Surgery at the Miriam Hospital, and Professor of Surgery at Brown Medical School, until he joined Cedars in 2011. Dr. Sax completed a Masters in Health Care Management at Harvard.

Carolyn Rhee, FACHE
Chief Executive Officer
Olive View-UCLA Medical Center

Carolyn has been the Chief Executive Officer at Olive View-UCLA Medical Center since 2009. She also served as the Chief Operating Officer and Assistant Administrator. She served as the Project Director for the LAC+USC Medical Center Replacement Facility, a $1 billion capital project of 1.5 million square feet.

Carolyn is a 30 year volunteer with the American Cancer Society (ACS), serving as Chair of the Board of the California Division in 2005-06 and is currently a member of the ACS National Board of Directors. She is on the boards of California Association of Public Hospitals and the Health Care Interpreter Network. She is a fellow of the American College of Healthcare Executives, and active in Health Care Executives of Southern California and Hospital Association of Southern California, and is a member of the Asian Health Care Forum. She also volunteers for American Heart Association as a member of the Executive Leadership Team for the Heart Walks in Los Angeles County.

She has a Master’s degree of Public Administration in Health Services Administration and Bachelor of Science degree in Business Administration, both from University of Southern California.

Danielle Robey is a veteran in the workforce solution industry, currently serving as VP of Strategic Workforce Solutions for AMN Healthcare, the industry’s largest contingent staffing provider. Danielle’s background in recruitment, organization development, and HR management solutions support leading healthcare executives across the country.

Danielle Robey, FACHE
Chief Executive Officer
Olive View-UCLA Medical Center
Ellen Zaman, FACHE, is the Associate Vice President for Government & Industry Relations at Children’s Hospital Los Angeles. Ms. Zaman previously served at CHLA in various administrative posts with responsibilities for the operations, clinical, teaching, and research activities of numerous hospital departments. Through her leadership in hospital operations and planning, she developed and implemented numerous patient, family, hospital and external programs. She has also been Principal Investigator on numerous programs and grants. Actively working with many health care, business, government, professional and civic organizations, Ms. Zaman is involved in many city, county and regional initiatives. She has served on the Board of Governors of the East Hollywood Business Improvement District since its inception in 2006, working with area stakeholders on neighborhood revitalization and community development. Ms. Zaman lectures frequently on healthcare delivery, public policy and workforce development initiatives.

Ms. Zaman is the current President for Health Care Executives of Southern California of the American College of Healthcare Executives. As a Fellow of the American College of Healthcare Executives, Ms. Zaman is Board Certified in health care management. She is also a Fellow of the Southern California Leadership Network/Leadership Los Angeles. She holds a Master of Public Administration from New York University, and a Master of Social Welfare from Fordham University.

Damian Zavala, MSW, LCSW, MPA is the Director of Psychiatry and Addiction Medicine for the Downey Medical Center of Kaiser Permanente. The Downey Medical Center operates 3 psychiatry clinics and one addiction medicine clinic. In partnership with its physician chiefs of service, the department provides care to more than 36,000 members in the Downey Service Area.

Prior to joining Kaiser Permanente, Mr. Zavala spent 17 years in the non-profit sector as a service provider and administrator. Most recently, prior to joining Kaiser Permanente, Zavala was the Chief Executive Officer of Family Service of Long Beach.

Over the course of his career, he has collaborated with many public and private entities including Department of Children and Family Services (DCFS), Probation, Department of Mental Health (DMH), Casey Family Programs, City of Los Angeles, City of Long Beach, City of Bellflower, ABC School District, Downey School District, and U. S. Department of Health and Human Services.

Zavala earned a Master’s degree in social work from San Jose State University. As a social worker, he is licensed by the State of California. He also has a Master’s degree in Public Administration from California State University, Northridge. He has been recognized with awards and honors by the communities in which he has served.
ACKNOWLEDGMENTS

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